

Ingram Marine Group



"Hurricanes & Barges"

Presentation to:

Northwestern BAC Meeting

By:

Craig Philip
President & CEO, Ingram Barge Company

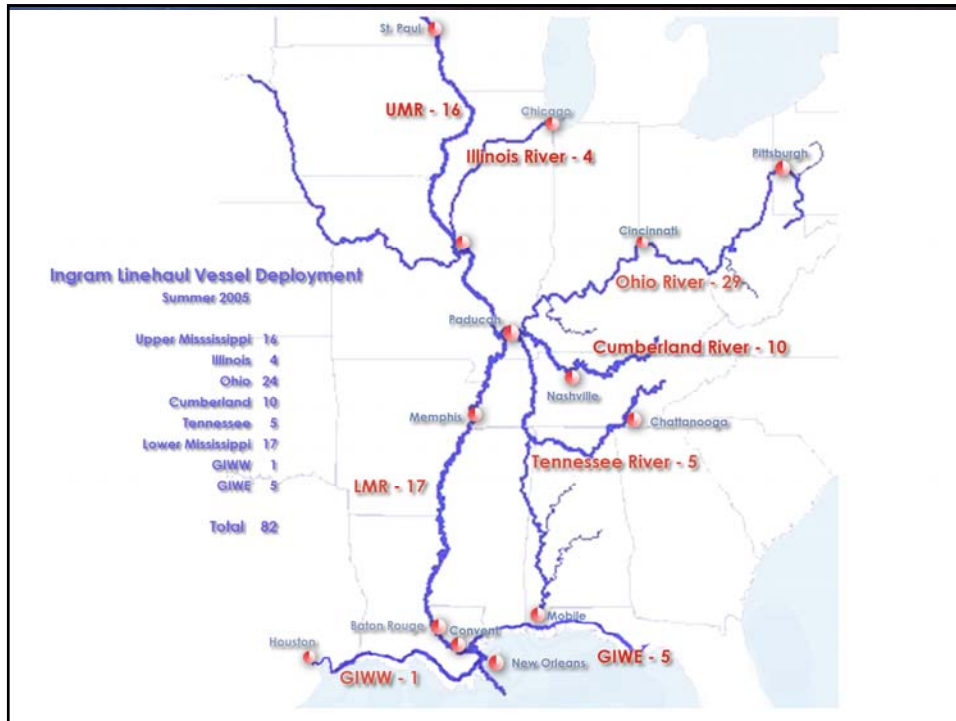
November 2, 2005

Fleet Profile

Ingram Marine Group

Ingram Marine Group Operational Fleet

Covered Hoppers	1,624
Open Hoppers	<u>2,133</u>
Total Dry	3,757
Tank	174
Deck	<u>105</u>
Total Barge	4,036
Total M/V's	126

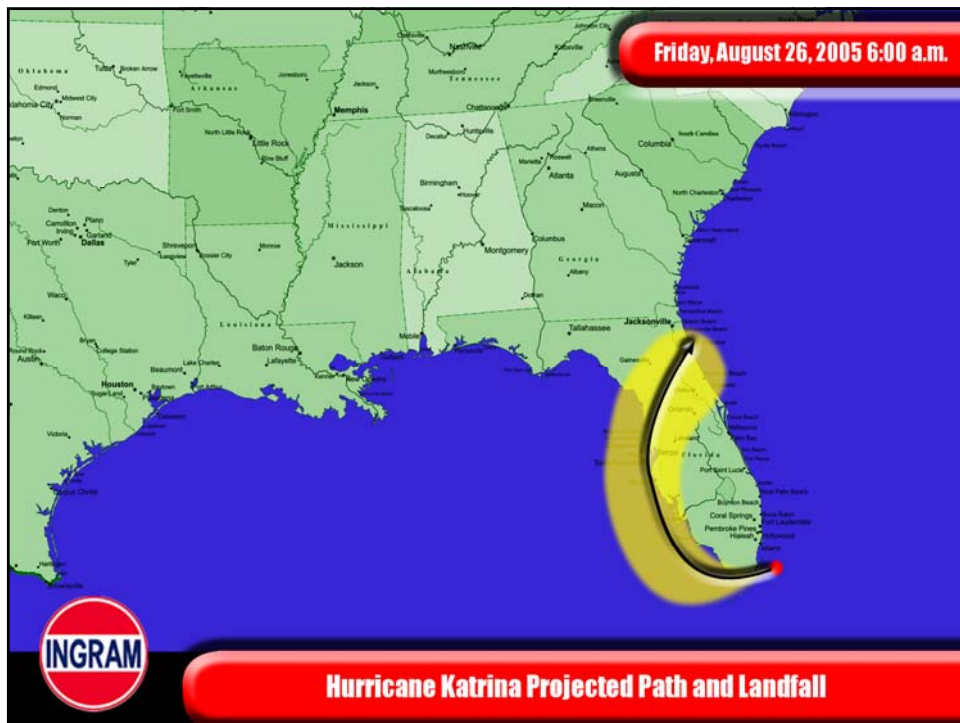
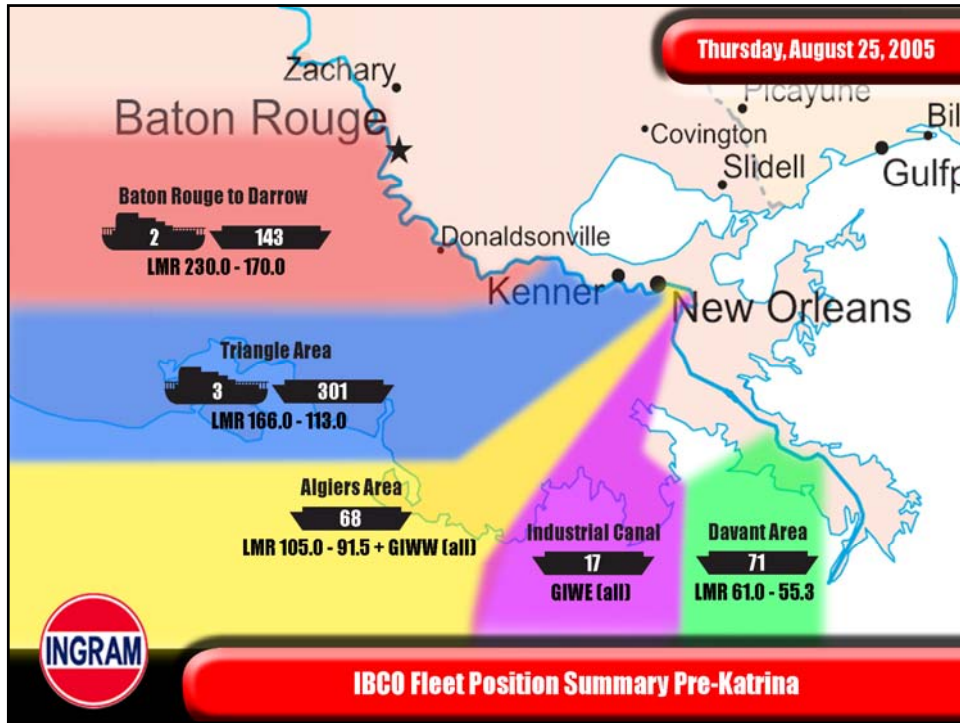


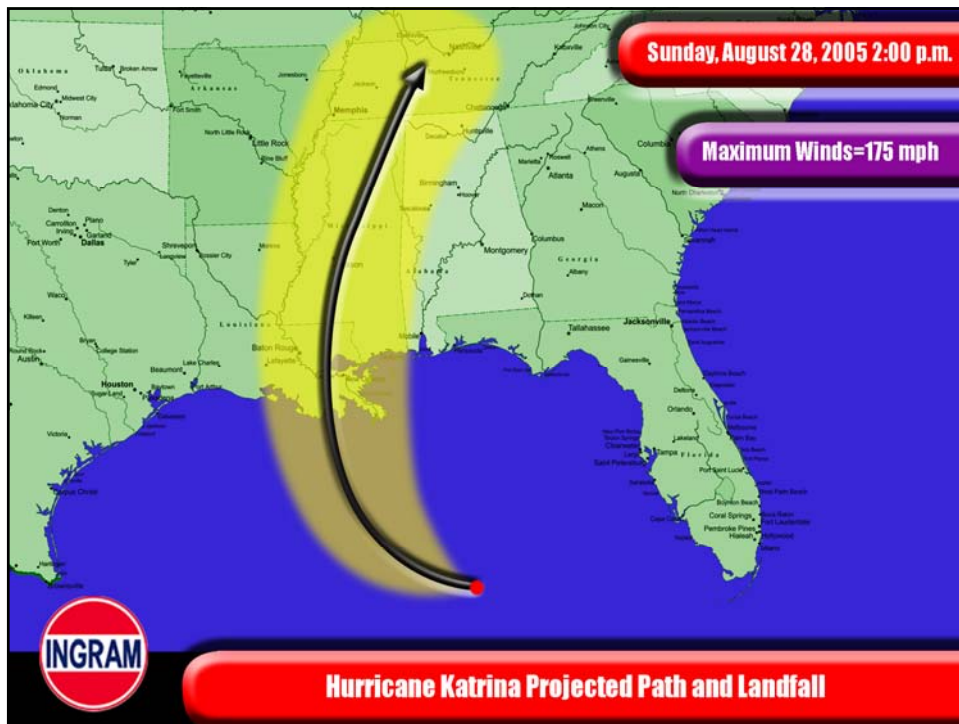
Thursday, August 25, 2005

Category 1

INGRAM

Ingram Barge Company's Katrina Preparation and Response

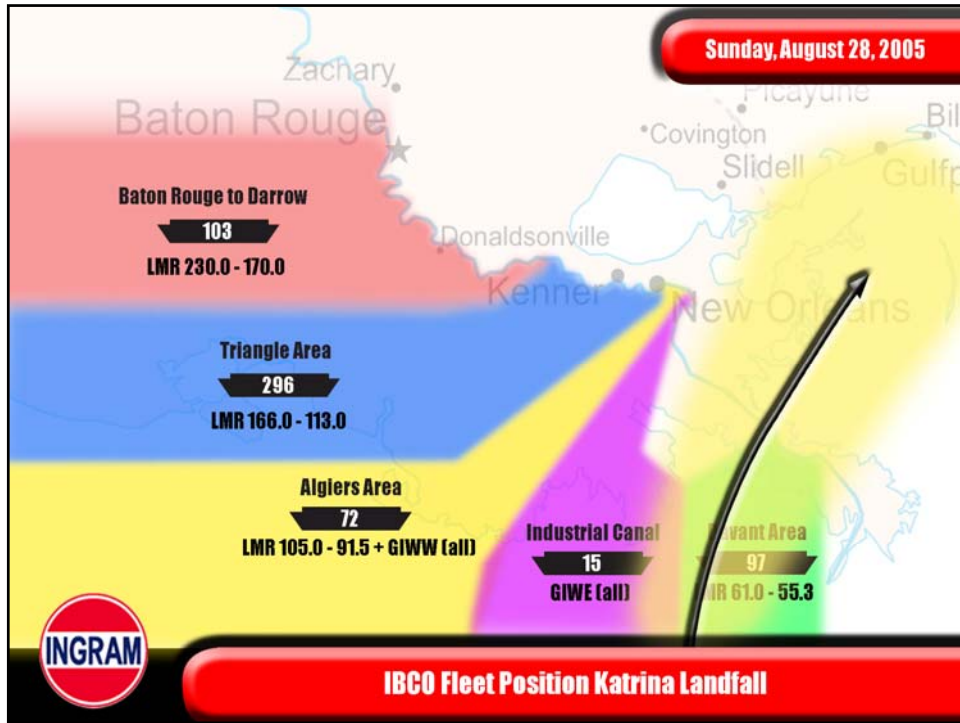




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Pre-impact Challenges

- Forecast changes (track and intensity)
- Premature Coast Guard closure of the system



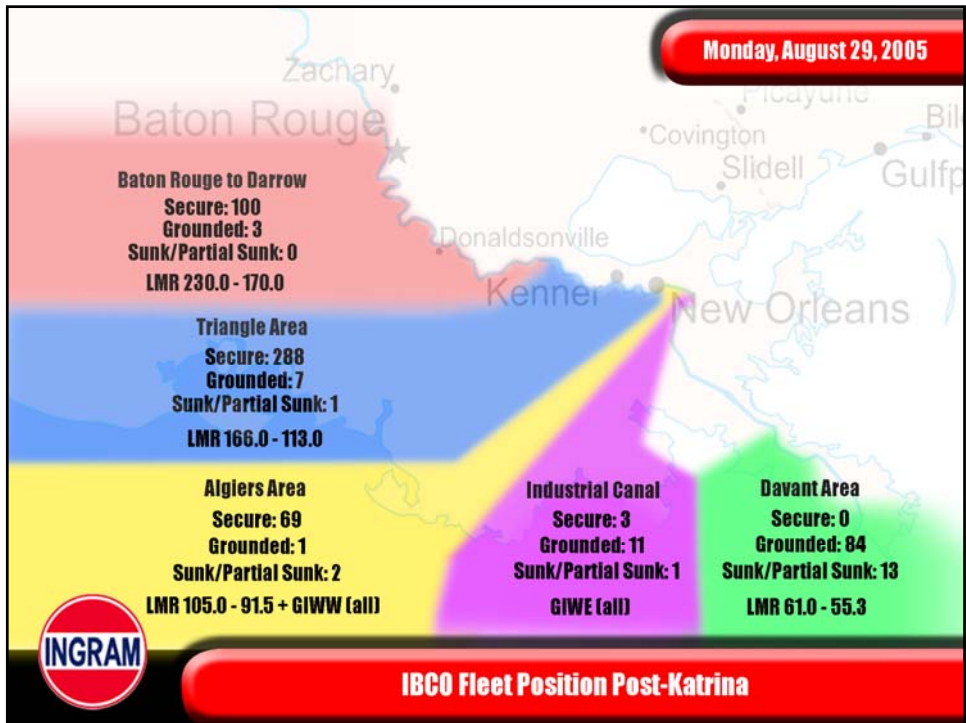
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Initial Impact

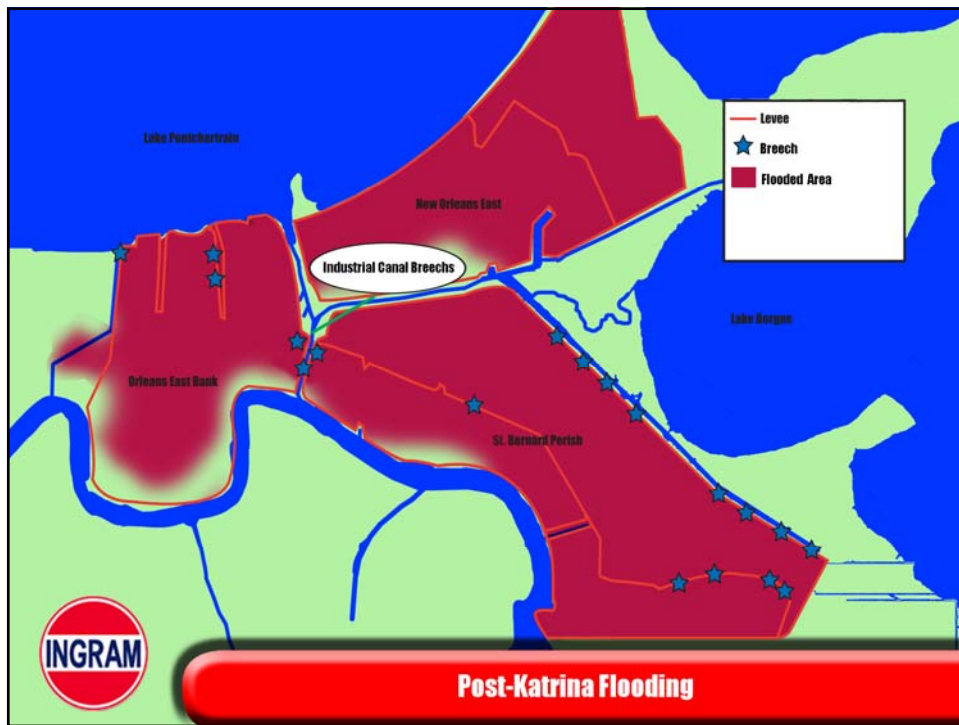
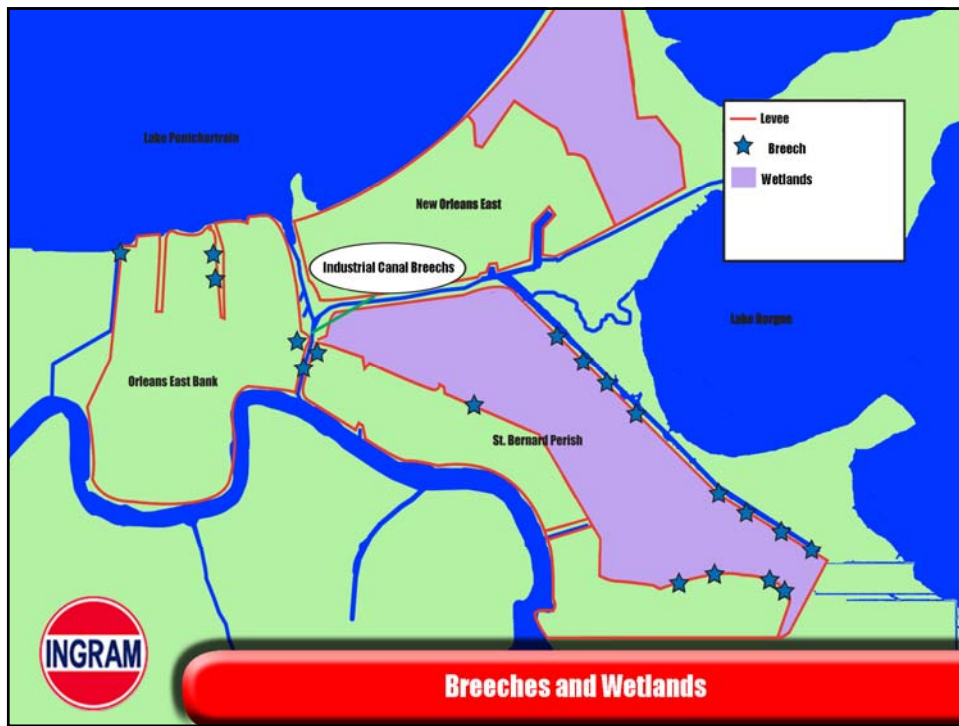
- Approximately 250 associates (10% of work force) displaced; no injuries of on-duty or off-duty associates
- Regional office temporarily abandoned
- Approximately 150 barges out of service
- Massive logistical disruption caused primarily by idled bulk transfer facilities



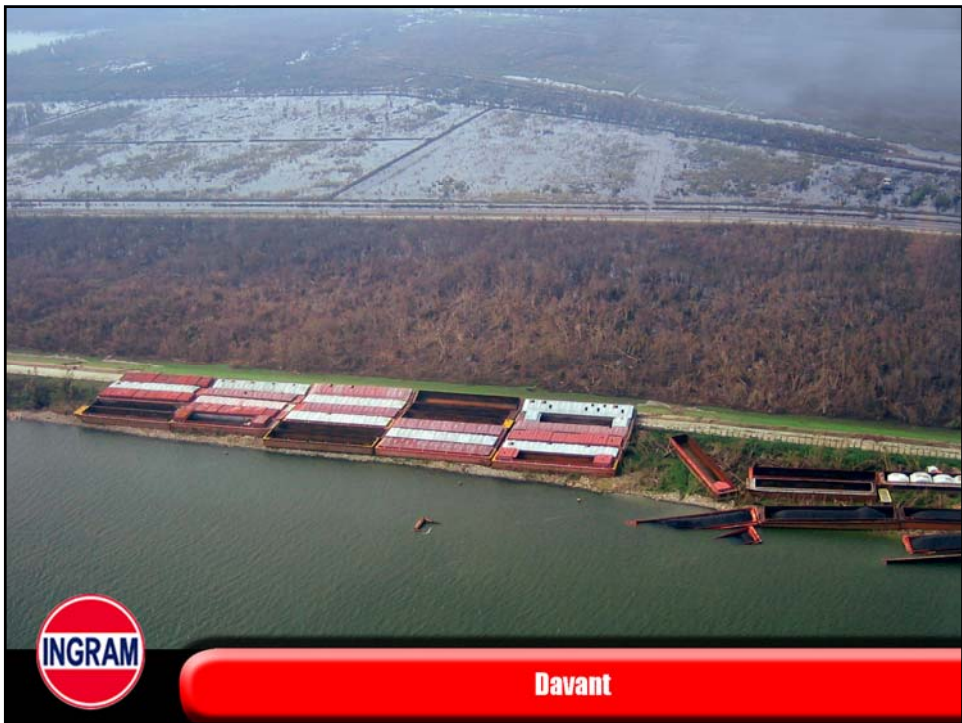
Michoud Storm Surge

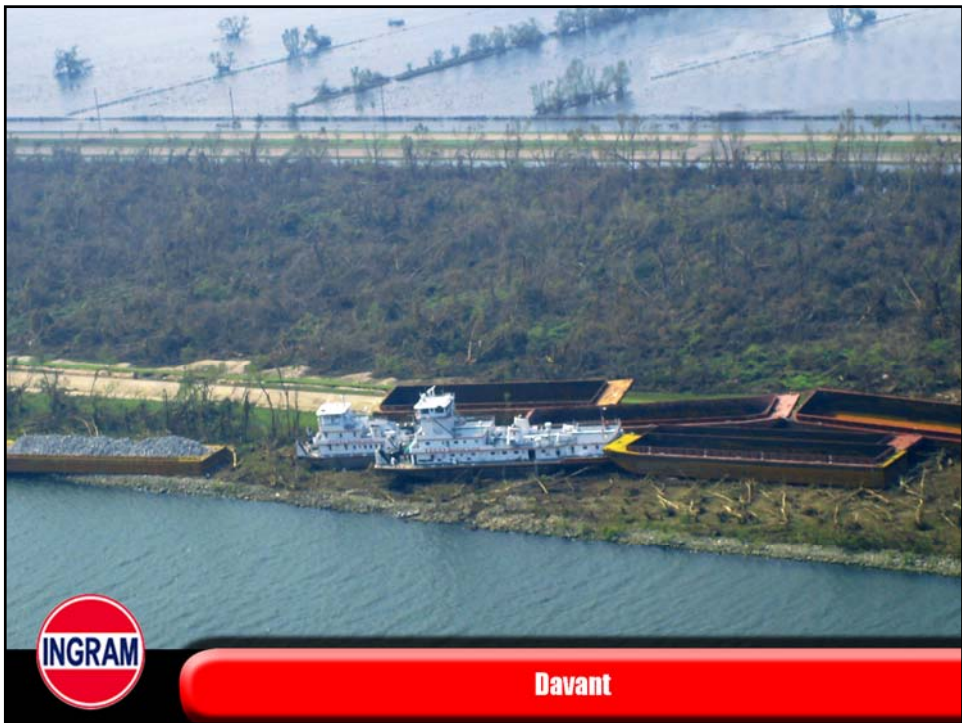
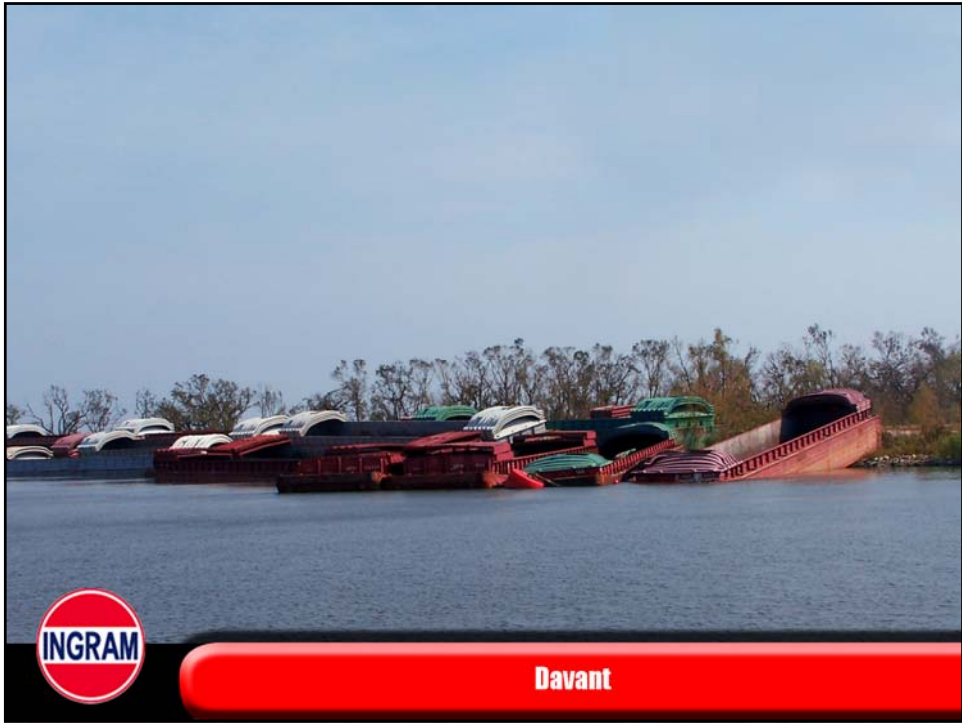


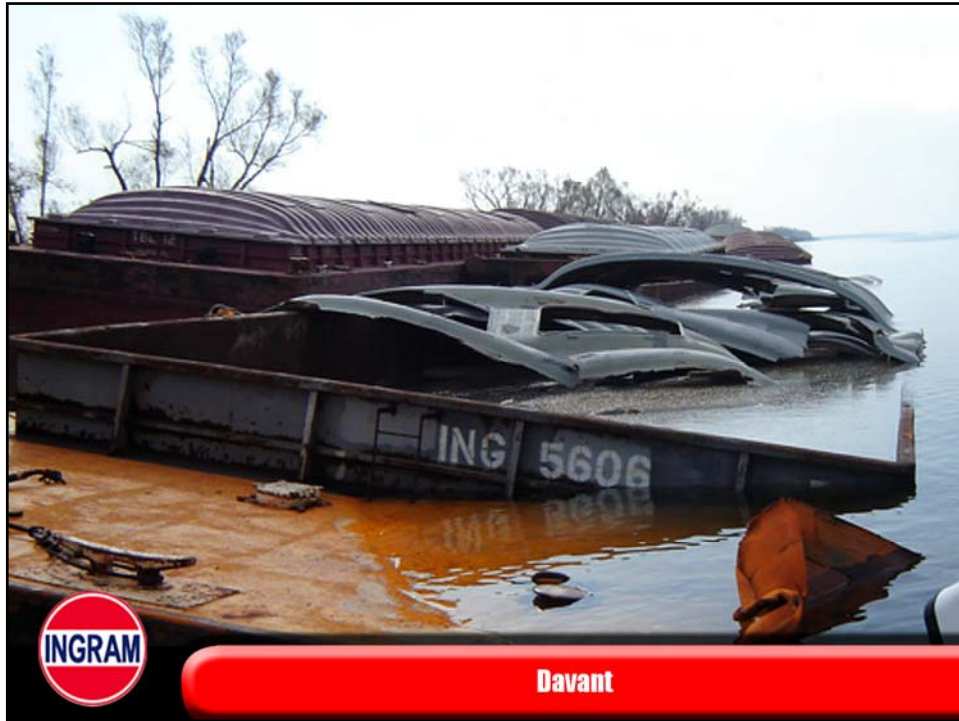
IBCO Fleet Position Post-Katrina











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Response Issues

- Access to salvors impaired by "Federalization"
- No communication, transportation,

